

ALDEN CENTRAL SCHOOL DISTRICT 2017-18 BUDGET DEVELOPMENT



FEBRUARY 2, 2017

Mission Statement

The mission of the Alden Central School District is to encourage the development of lifelong learners who will become responsible adults. By emphasizing the necessary knowledge, skills and attitudes in a safe, nurturing environment, our graduates will be prepared to lead rewarding and successful lives.



District Goals

- Continue to articulate and refine a visionary technology plan that is highly engaging, intensely personal and technologically connected to 21st century skills. Technology will support an expansion of opportunities for learning.
- Support a community coalition that builds upon collaboration with local government, businesses, and organizations to increase services and opportunities for our Alden community.
- Utilize data-driven evaluation processes and provide feedback that is clear, succinct and dedicated to continuous improvement.
- Design and provide a well-articulated curriculum and instructional program based upon New York State standards, research-based practices, 21st century skills and professional experiences of educators to meet the individual instructional needs of each student to prepare them for college and career readiness.
- Develop budgets that exhibit long-range fiscal responsibility to our community and ensure the integrity of our program and physical space.

Current Staffing

Group	Positions
Instructional	161
Administrators	9
Buildings & Grounds	24
Food Service	28
Transportation	47
Other (i.e. Lifeguard/COTA)	2
Clerical/Teacher Aides	33
Confidential	9

Enrollment Projection

(As of October 2016)

Grade	2013-14 Actual-BEDS	2014-15 Actual-BEDS	2015-16 Actual-BEDS	2016-17 Actual-BEDS	2017-18 Projected	2018-19 Projected	2019-20 Projected	2020-21 Projected	2021-22 Projected
Pre-K	54	54	54	54	54	54	54	54	54
K	110	120	110	100	110	110	110	110	110
1	116	106	118	113	100	110	110	110	110
2	121	111	104	126	113	100	110	110	110
Primary (K-2)	347	337	332	339	323	320	330	330	330
3	126	123	106	113	126	113	100	110	110
4	113	125	120	116	113	126	113	100	110
5	131	119	129	135	116	113	126	113	100
6	128	131	116	135	135	116	113	126	113
7	133	125	133	121	135	135	116	113	126
8	155	135	125	144	121	135	135	116	113
Ungraded Elementary	9	4	4	-	-	-	-	-	-
Intermediate/Middle (3-8)	795	762	733	764	746	738	703	678	672
9	138	159	138	128	144	121	135	135	116
10	123	140	159	138	128	144	121	135	135
11	149	123	141	160	138	128	144	121	135
12	155	149	124	143	160	138	128	144	121
Ungraded Secondary	11	15	10	-	-	-	-	-	-
High (9-12)	576	586	572	569	570	531	528	535	507
Totals	1,772	1,739	1,691	1,726	1,693	1,643	1,615	1,597	1,563

Grade	K			1			2			3			4			5			6		
Student Enrollment	110			100			113			126			113			116			135		
Sections	4	5	6	4	5	6	4	5	6	4	5	6	4	5	6	4	5	6	4	5	6
Average Class Size	28	22	18	25	20	17	28	23	19	32	25	21	28	23	19	29	23	19	34	27	23

Grade	2016-17	2017-18	Change +/-
K	5	5	0
1	5	5	0
2	6	5	-1
3	5	6	1
4	5	5	0
5	6	5	-1
6	5	5	0
TBD	1	1	0
Totals	38	37	-1

Projected 2017-18 Class Sizes



Fund Balance

(The net income or loss accumulated over time)

- **Unreserved Funds**

- Unappropriated = Cannot legally exceed 4% of next year's budget. It can be used for unanticipated expenses or decreases in revenue.
- Appropriated = Funds set aside to offset next year's tax levy.

- **Reserved Funds**

- Funds set aside by the Board and/or voters to be used for a specific purpose.

Unreserved Fund Balance

Unreserved Fund Balance as of July 1, 2016		\$ 4,356,444
2016-17 Projected Revenues	\$ 30,783,602	
Use of Fund Balance Reserves		
Reserve for Encumbrances	474,519	
Capital Reserve Bus Reserve 2012	497,596	
Capital Reserve Bus Reserve 2014	52,746	
Capital Reserve Buildings and Grounds 2010	84,536	
Reserve for Accrued Employee Benefit Liability	133,770	
Debt Service Reserve	<u>71,193</u>	
Total Fund Balance & Revenues	\$ 36,454,406	
2016-17 Projected Expenditures	<u>(29,886,439)</u>	
Projected Unreserved Fund Balance	\$ 6,567,967	
2016-2017 Interest on Reserves	<u>(21,583)</u>	
Projected Unreserved Fund Balance at June 30, 2017		\$ 6,546,384

Reserve Fund Balance

Account Code	Reserve Account Name	Balance July 1, 2016	Appropriations / Transfers	Projected Interest	Projected Balance June 30, 2017
A814.00	WORKERS' COMPENSATION RESERVE	\$511,972	\$0	\$1,024	\$512,996
A815.00	RESERVE FOR UNEMPLOYMENT	\$479,294	\$0	\$959	\$480,253
A815.00	RETIREMENT CONTRIBUTION RESERVE (ERS)	\$664,307	\$0	\$1,328	\$665,635
A863.00	RESERVE FOR LIABILITY & CASUALTY	\$91,322	\$0	\$182	\$91,504
A864.07	RESERVE FOR TAX CERTIORARI	\$130,797	\$0	\$0	\$130,797
A867.00	RESERVE FOR ACCRUED EMPLOYEE BENEFIT LIABILITY	\$2,439,073	(\$133,770)	\$4,878	\$2,310,181
A878.09	CAPITAL RESERVE - BUS RESERVE 2012	\$497,596	(\$497,596)	\$0	\$0
A878.14	CAPITAL RESERVE - BUS RESERVE 2014	\$905,255	(\$52,746)	\$1,705	\$854,214
A878.15	CAPITAL RESERVE - BUS RESERVE 2015	\$1,803,533	\$0	\$3,607	\$1,807,140
A878.12	CAPITAL RESERVE - BUILDINGS & GROUNDS 2010	\$446,910	(\$84,536)	\$724	\$363,098
A878.16	CAPITAL RESERVE - BUILDINGS & GROUNDS 2016	\$250,000	\$0	\$500	\$250,500
A878.13	CAPITAL RESERVE - 2012	\$718,381	\$0	\$1,436	\$719,817
A878.17	CAPITAL RESERVE - 2016	\$2,476,417	\$0	\$4,953	\$2,481,370
A884.00	RESERVE FOR BONDED DEBT	\$215,048	(\$71,193)	\$287	\$144,142
TOTAL AVAILABLE RESERVE FUNDS		\$11,629,905	(\$839,841)	\$21,583	\$10,811,647

2017-18 Preliminary Expenditure Budget

- Maintain programs and staffing at the 2016-17 levels.
- Impacted by contractual obligations, unfunded mandated programs and services, and rising employee benefits.

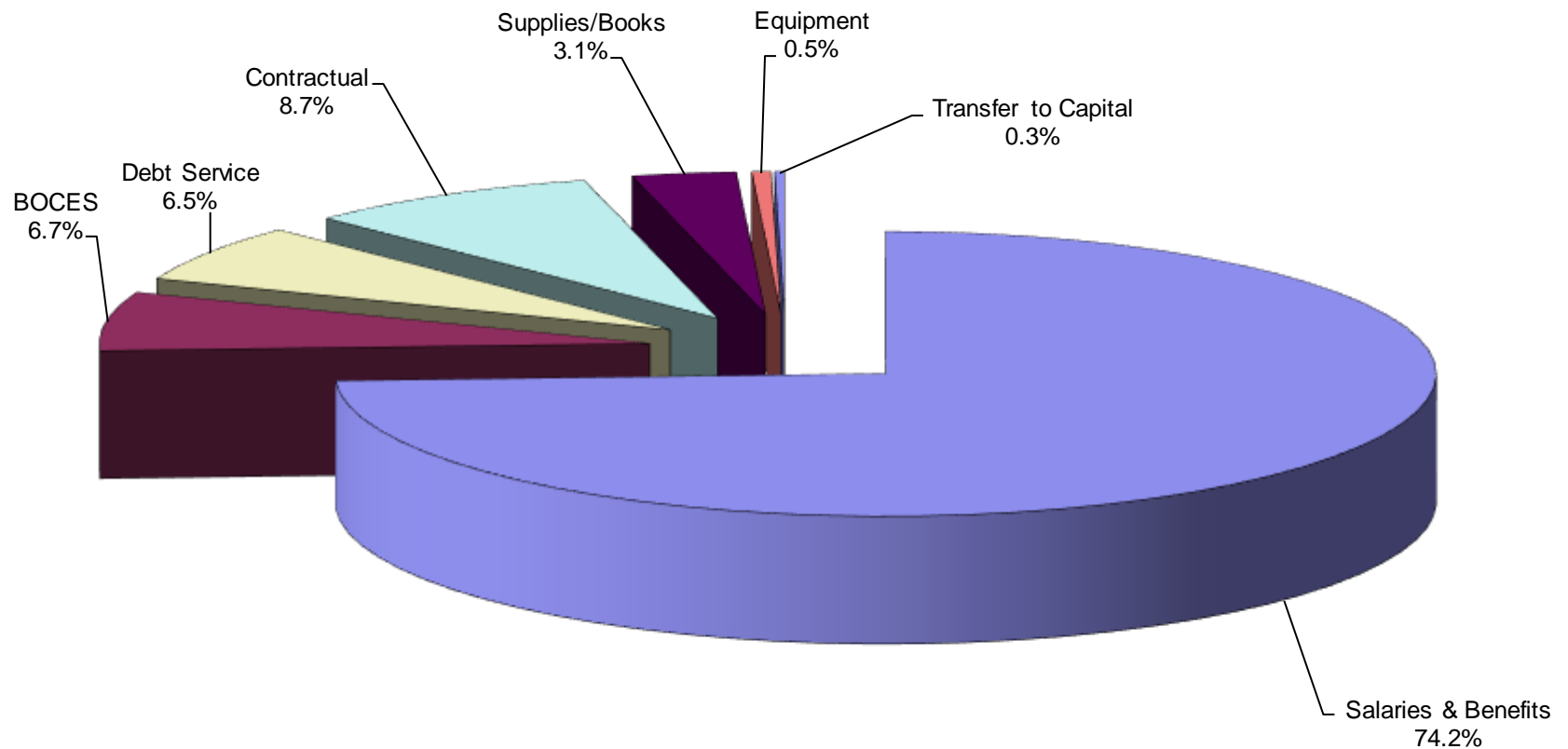


Preliminary Expenditure Budget

Breakdown of the 2017-18 Preliminary Budget by Expenditure Category
(Based on current programs and staffing levels)

Category	2016-17 Budget	2017-18 Budget	Dollar Change
Salaries	\$16,747,635	\$17,303,311	\$555,676
Benefits	8,196,146	8,308,215	112,069
Equipment	245,317	192,535	(52,782)
Supplies/Books	1,081,767	1,052,891	(28,876)
Contractual	2,966,837	2,999,686	32,849
BOCES	2,516,926	2,303,714	(213,212)
Debt Service	2,056,478	2,259,303	202,825
Transfer to Capital	100,000	100,000	0
Total	\$33,911,106	\$34,519,655	\$608,549
Increase over the current year			1.79%

Breakdown of the 2017-18 Preliminary Budget by Expenditure Category



Preliminary Expenditure Budget

Detailed Breakdown of the Employee Benefits Category
(Based on current programs and staffing levels)

Category	2016-17 Budget	2017-18 Budget	Dollar Change
Employee Retirement System	\$776,459	\$777,168	\$709
Teacher Retirement System	1,515,521	1,367,499	(148,022)
Social Security	1,476,121	1,484,733	8,612
Health Insurance	4,060,859	4,338,190	277,331
Other	367,186	340,625	(26,561)
Total Employee Benefits	\$8,196,146	\$8,308,215	\$112,069
Increase over the current year			1.37%

Current Expenditure Unknowns

- Health insurance premium increases
 - Budgeted 10% for rate increases for 2017-18 (finalized rates won't be available until March 2017)
- Pension rates are not finalized
- Prices for many BOCES services are not available and/or finalized
- Possible new program initiatives and changes to the educational program
- Analysis of class sizes and High School student course selections
- Potential employee retirements
- Additional maintenance and equipment requests

Proposed Staffing Requests (Not included in preliminary budget)

Instructional Staff

- Teaching Assistant (1.0 FTE – half to be paid out of a grant)
- Teacher – Middle School Business (0.4 FTE)

Support Staff

- Teacher Aide – High School Technology (1.0 FTE)
- Cafeteria Monitor (3 hrs per day) – High School
- Head Bus Driver (.5 FTE)



2017-18 Revenue Governor's State Aid Proposal

- Proposed \$961 million increase in State Aid
 - \$378 million increase in Foundation Aid
 - 80% of aid increase will go to high need districts (not Alden)
 - \$333 million increase in expenditure driven aids
 - \$150 million increase in Fiscal Stabilization Funds
 - \$50 million for Community Schools Aids formula



2017-18 Revenue

Governor's State Aid Proposal

State Aid Category	2016-17 State Aid Budget	Governor's 2017-18 State Aid Proposal	Increase/Decrease
Foundation Aid	\$9,035,861	\$9,173,289	\$137,428
Transportation Aid	1,814,026	1,844,063	30,037
BOCES Aid	868,825	822,748	(46,077)
Public Excess Cost Aid	125,604	128,982	3,378
Private Excess Cost Aid	260,649	333,680	73,031
Hardware Aid	29,487	28,534	(953)
Software, Library and Textbook Aid	140,117	137,502	(2,615)
Building Aid	2,033,665	2,250,824	217,159
Supplemental Public Excess Cost Aid	878	878	0
Total Projected State Aid	\$14,309,112	\$14,720,500	\$411,388

Increase in State Aid over the prior year

2.88%

Increase in State Aid over the prior year excluding Building Aid

1.58%

Tax Cap Calculation Preliminary

- Tax cap calculation is preliminary and may change as we work through the budget process
- Tax cap calculation is due to the NYS Comptroller by March 1st
- Allowable levy growth factor:
 - Cannot exceed the greater of CPI or 2%
 - CPI is 1.26% for 2017-18
- Includes the tax base growth factor (0.72% for 2017-18)
- Allows for the available carryover from the prior year (\$223,238 for Alden CSD)



Tax Cap Calculation

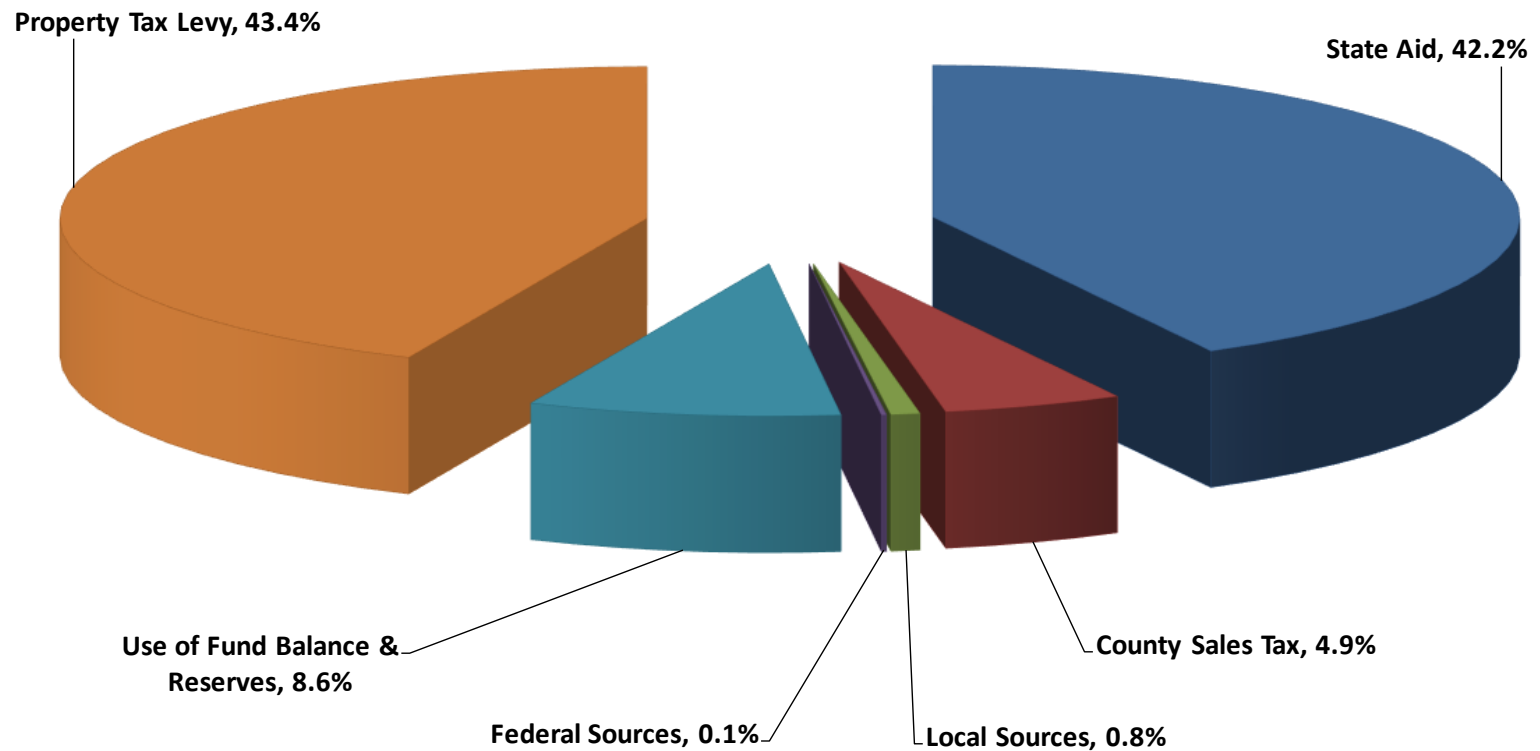


A. Total Real Property Tax Levy for Base Year	\$ 14,554,604	
B. Excess Levy in Reserve (NA in 2016/17)	-	
C. Tax Levy Subtotal (A - B)	\$ 14,554,604	
D. Tax Base Growth Factor (min of 1.0)	1.0072	
E. Adjusted Tax Levy Subtotal (C x D)	\$ 14,659,397	
F. Base Year PILOTS	120,100	
G. Base Year Levy Plus PILOTS	\$ 14,779,497	
H. Base Year Torts and Judgments > 5%	-	
I. Base Year Capital Exp. Net of Aid	-	
J. Total Base Year Torts and Capital Exp.	\$ -	
K. Levy Less Base Year Torts and Capital (G - J)	\$ 14,779,497	
L. Allowable Levy Growth Factor Based on CPI	1.0126	
M. Levy Including Levy Growth Factor	\$ 14,965,719	
N. Budget Year PILOT Receivables	46,800	
O. Levy Less Budget Year PILOTS (M - N)	\$14,918,919	
P. Eligible Carry Over from Base Year Budget	223,238	
Q. Tax Levy Limit - Before Exclusions (O + P)	\$ 15,142,157	4.04%
<u>Budget Year Exclusions</u>		
R. Capital Expenditures Net of Aid	\$ -	
S. Pension Expenditures Above 2%	-	
T. Court Orders/Judgments in > 5% Base Year Levy	-	
U. Total Exclusions (R + S + T)	\$ -	
Total Tax Levy Including Exclusions (Q + U)	\$ 15,142,157	4.04%

2017-18 Revenue Budget within Tax Cap

Revenue	2016-17	2017-18	Change
State Aid	\$14,309,112	\$14,720,500	\$411,388
County Sales Tax	1,650,000	1,725,000	75,000
Local Sources	347,390	279,554	(67,836)
Federal Sources	50,000	50,000	0
Fund Balance	3,000,000	3,000,000	0
Property Taxes	14,554,604	15,142,157	587,553
Projected Revenue	\$33,911,106	\$34,917,211	\$1,006,105

2017-18 Revenue Budget



2017-18 Projected Budget

(To maintain current programs and staffing levels)

Preliminary Expenditure Budget as of February 2, 2017	<u>\$34,519,655</u>
--	----------------------------

Revenue:

Non-Property Tax Revenue	\$16,775,054
Property Tax Levy - 4.04% increase	15,142,157
Total Revenue	<u>\$31,917,211</u>

Use of Fund Balance:

Appropriated Fund Balance for Next Year's Taxes	<u>3,000,000</u>
Total Fund Balance	<u>3,000,000</u>


Total Revenue and Fund Balance	<u>\$34,917,211</u>
---------------------------------------	----------------------------

Preliminary Revenues exceed

Projected Expenditures	<u>\$397,556</u>
-------------------------------	-------------------------

Additional expenditures may still need to be added to the preliminary budget. Any additional revenues can be used to reduce the tax levy, reinstate program or a combination of both.

Where do we go from here?

Proposed 2017-18 Expenditure Budget	Expenditure \$ Increase/ (Decrease)	Expenditure % Increase	Required Tax Levy To Support Budget	Tax Levy \$ Increase/ (Decrease)	Tax Levy % Increase/ (Decrease)	Comments
\$34,329,658	\$418,552	1.23%	\$14,554,604	\$0	0.00%	Would require 50% Voter approval to pass budget 
\$34,402,431	\$491,325	1.45%	\$14,627,377	\$72,773	0.50%	
\$34,475,204	\$564,098	1.66%	\$14,700,150	\$145,546	1.00%	
\$34,519,655	\$608,549	1.79%	\$14,744,601	\$189,997	1.31%	
\$34,547,977	\$636,871	1.88%	\$14,772,923	\$218,319	1.50%	
\$34,620,750	\$709,644	2.09%	\$14,845,696	\$291,092	2.00%	
\$34,693,523	\$782,417	2.31%	\$14,918,469	\$363,865	2.50%	
\$34,766,296	\$855,190	2.52%	\$14,991,242	\$436,638	3.00%	
\$34,839,069	\$927,963	2.74%	\$15,064,015	\$509,411	3.50%	
\$34,917,211	\$1,006,105	2.97%	\$15,142,157	\$587,553	4.04%	Tax Cap Limit Amount Would require 60% Voter approval to pass budget

QUESTIONS AND DISCUSSION
